MANAGEMENT COMMITTEE



STRATEGY & CAPITAL COMMITTEE MEMBERS

The members of the Strategy & Capital Committee are also members of OCBC Bank's Management Committee

Seated left to right

Mr George Lee Lap Wah Global Corporate Banking | Mr Ching Wei Hong Chief Operating Officer | Mr Samuel N. Tsien Group Chief Executive Officer Mr Darren Tan Siew Peng Chief Financial Officer | Mr Jason Ho Poh Wah Group Human Resources

Standing left to right

Mr Linus Goh Ti Liang Global Commercial Banking | Mr Lam Kun Kin Global Treasury and Investment Banking Mr Vincent Choo Nyen Fui Group Risk Management | Mr Lim Khiang Tong Group Operations and Technology & Group Customer Experience



OTHER MANAGEMENT COMMITTEE MEMBERS

Seated left to right

Mr Vincent Soh Group Property Management | Ms Loretta Yuen Group Legal and Regulatory Compliance | Ms Goh Chin Yee Group Audit Ms Kng Hwee Tin CEO, OCBC Bank China | Mr Ong Eng Bin CEO, OCBC Bank Malaysia | Mr Bahren Shaari CEO, Bank of Singapore Mr Na Wu Beng CEO, OCBC Wing Hang Bank

Standing left to right

Mr Dennis Tan Consumer Financial Services Singapore | Ms Koh Ching Ching Group Corporate Communications | Mr Peter Yeoh Group Secretariat Mr Neo Bock Cheng Global Transaction Banking | Mr Gan Kok Kim Global Investment Banking | Mrs Teng Soon Lang Group Quality and Service Excellence Ms Parwati Surjaudaja President Director and CEO, Bank OCBC NISP

STRATEGY & CAPITAL COMMITTEE MEMBERS

Mr Samuel N. Tsien

Group Chief Executive Officer Mr Tsien was appointed to the Board on 13 February 2014 and elected as a Director on 24 April 2014. He was appointed Group Chief Executive Officer on 15 April 2012. He joined OCBC Bank in July 2007 as Senior Executive Vice President, managing the Group's corporate and commercial banking business. In 2008, he assumed the position as Global Head of Global Corporate Bank with added responsibilities of overseeing the financial institution and transaction banking businesses. He has 38 years of banking experience. Prior to joining OCBC Bank, he was the President and Chief Executive Officer of China Construction Bank (Asia) when China Construction Bank acquired Bank of America (Asia). From 1995 to 2006, he was President and Chief Executive Officer of Bank of America (Asia), and Asia Consumer and Commercial Banking Group Executive of Bank of America Corporation. Mr Tsien holds a Bachelor of Arts with Honours in Economics from the University of California, Los Angeles. Age 61.

Mr Ching Wei Hong Chief Operating Officer

Mr Ching Wei Hong was appointed Chief Operating Officer on 15 April 2012. In addition to Global Consumer Financial Services which he has had oversight of since May 2010, he is responsible for the Group Operations & Technology, Group Corporate Communications, Group Quality & Service Excellence and OCBC Property Services functions of the Bank. Mr Ching is also Chairman of Bank of Singapore, OCBC Securities and Lion Global Investors. As Head of Global Consumer Financial Services, he is responsible for building our consumer banking business in our key markets and expanding our wealth management franchise. In his tenure with OCBC Bank, he has held senior management responsibilities across various roles including Chief Financial Officer, Head of Group Operations and Technology and Head of Transaction Banking. Mr Ching has more than 30 years of experience in regional finance, corporate banking and cash management. Before joining OCBC, he was Director of Corporate Finance, Philips Electronics Asia Pacific Pte Ltd. He also held senior regional assignments in Bank of America and was Treasurer of Union Carbide Asia Pacific. Mr Ching holds a Bachelor of Business Administration from the National University of Singapore. Age 56.

Mr Darren Tan Siew Peng

Chief Financial Officer Mr Darren Tan Siew Peng was appointed **Executive Vice President and** OCBC Bank's Chief Financial Officer ("CFO") in December 2011. As CFO, he oversees financial, regulatory and management accounting, treasury financial control, corporate treasury, funding and capital management, corporate planning and development and investor relations. He joined OCBC Bank in March 2007 as Head of Asset Liability Management in Global Treasury and assumed the role of Deputy CFO in May 2011. Prior to joining OCBC, Mr Tan worked for 13 years in the Government of Singapore Investment Corporation ("GIC") with his last position in GIC as Head of Money Markets. Mr Tan graduated with First Class Honours in Accountancy from Nanyang Technological University, and he is a Chartered Financial Analyst and a Fellow Chartered Accountant of Singapore. Age 45.

Mr Vincent Choo Nyen Fui Group Risk Management

Mr Vincent Choo Nyen Fui was appointed Head of Group Risk Management on 1 August 2014. As Chief Risk Officer, he covers the full spectrum of risk, including Credit, Technology and Information Security, Liquidity, Market and Operational risk management. He reports jointly to both Group CEO and the Board Risk Management Committee of OCBC Bank. Mr Choo joined OCBC Bank from Deutsche Bank AG where his last appointment was Managing Director and Chief Risk Officer for Asia Pacific. In his 20 years at Deutsche Bank AG, he served in a number of senior roles including Head of Market Risk Management for Asia Pacific, with additional responsibilities for Traded Credit Products, and Head of New Product Approval for Asia. He holds a Master of Arts in Economics from University of Akron. Age 53.

Mr Linus Goh Ti Liang

Global Commercial Banking

Mr Linus Goh Ti Liang joined OCBC Bank in April 2004 as Executive Vice President and Head of International. He is presently the Head of Global Commercial Banking where he has global responsibility for the bank's commercial, institutional and transaction banking businesses. Mr Goh serves as a board member of the Singapore Totalisator Board and of the Growth Enterprise Fund under SPRING Singapore. He is a member of the Singapore Capital Markets Committee under the Monetary Authority of Singapore, the Pro-Enterprise Panel under the Ministry of Trade and Industry, and the SME Committee under the Singapore Business Federation where he chairs the sub-committee on SME Financing. Mr Goh has over 29 years of banking experience, including 17 years at Citibank, N.A. Singapore, where he held several senior management positions overseeing corporate banking, financial institutions, e-business and transaction banking. Mr Goh holds a Bachelor of Arts (Philosophy) with Honours from the National University of Singapore. Age 53.

Mr Lam Kun Kin

Global Treasury and Investment Banking Mr Lam Kun Kin was appointed Head of Global Treasury in January 2007 and Senior Executive Vice President in April 2011. He has global responsibility for OCBC Bank's financial market businesses and asset liability management in Singapore, Malaysia, Indonesia, Hong Kong, China and seven other overseas centres. Since February 2012, he has had the additional responsibility of overseeing the Bank's Global Investment Banking division covering capital markets, corporate finance and mezzanine capital business. Mr Lam has more than 29 years of banking and investment management experience covering global fund management, global markets sales & trading, global investment banking and Asian financial market businesses. Currently, he serves on the boards of Bank of Singapore, OCBC Securities, AVIC Trust and on Great Eastern Group's Asset and Liability Committee. Prior to joining OCBC Bank, Mr Lam held various senior management positions in the Government of Singapore Investment Corporation, Citibank and Temasek Holdings. In September 2014, he was appointed by the Monetary Authority of Singapore as Co-Chairman of the Singapore Foreign Exchange Market Committee. He holds a Bachelor of Accountancy with Honours from the National University of Singapore and is a Chartered Financial Analyst, Fellow Chartered Accountant of Singapore and IBF Distinguished Fellow. Age 53.

Mr George Lee Lap Wah Global Corporate Banking

Mr George Lee Lap Wah was appointed Executive Vice President in August 2005 and is currently Head of Global Corporate Banking. Before assuming this role, he was Head of Global Investment Banking from 2002. Mr Lee has more than 37 years of banking experience and has held senior level positions in Credit Suisse First Boston, Credit Suisse Singapore and Security Pacific National Bank. Mr Lee holds a Bachelor of Business Administration with Honours from the University of Singapore and is a Chartered Financial Analyst. Age 63.

Mr Lim Khiang Tong

Group Operations and Technology & Group Customer Experience

Mr Lim Khiang Tong joined OCBC Bank in September 2000 and assumed the role of Head of IT Management in January 2002. He was appointed Executive Vice President in December 2007 and Head of Group Operations and Technology in May 2010. Mr Lim oversees OCBC Bank's regional processing centres and technology operations, driving for productivity gains and lower unit costs. Since June 2013, he has also assumed oversight of the Bank's Group Customer Experience division, leading quality initiatives designed to strengthen service culture and simplify banking to engage customers better. Mr Lim has more than 26 years of information technology and banking operations management experience. He holds a Bachelor of Science (Computer Science & Economics) from the National University of Singapore. Age 55.

Mr Jason Ho Poh Wah

Group Human Resources

Mr Jason Ho Poh Wah joined OCBC Bank in January 2013 as Senior Vice President and Head of Asset & Liability Management. He assumed the role of Head of Group Human Resources in July 2015, following his appointment as Deputy Head, effective January 2015. He has 29 years of banking experience and has held senior level positions at KBC Bank. Standard Chartered Bank and Volvo Group Treasury Asia Limited. Mr Ho holds a Bachelor of Business Administration from the National University of Singapore and a Masters in Applied Finance from Australia's Macquarie University. He is currently serving as the Deputy President of ACI – The Financial Markets Association. Age 53.